



SHROPSHIRE HEALTH AND WELLBEING BOARD Report

Meeting Date	16.07.2024			
Title of report	Shropshire Integrated Place Partnership Strategic Plan and Local Care Neighbourhood Working Report			
This report is for (You will have been advised which applies)	Discussion and agreement of recommendations	x	Approval of recommendations (With discussion by exception)	Information only (No recommendations)
Reporting Officer & email	Penny Bason Penny.bason@shropshire.gov.uk			
Which Joint Health & Wellbeing Strategy priorities does this report address? Please tick all that apply	Children & Young People	x	Joined up working	x
	Mental Health	x	Improving Population Health	x
	Healthy Weight & Physical Activity		Working with and building strong and vibrant communities	x
	Workforce	x	Reduce inequalities (see below)	x
What inequalities does this report address?	The work of SHIPP seeks to address inequalities, health inequalities and rural inequalities in Shropshire. The work seeks to reduce unwarranted variation and to ensure that those most in need have access to the services and support that will reduce the inequalities they experience.			
Report content - Please expand content under these headings or attach your report ensuring the three headings are included.				
<p>1. Executive Summary</p> <p>The purpose of the report is to highlight the fantastic progress of the Shropshire Integrated Place Partnership (SHIPP) on delivering integrated local care in 2023/24 and to gain approval by the Health and Wellbeing Board for the SHIPP annual Strategic Plan for 2024/25.</p> <p>The report describes how the transformation work across the Shropshire system is being brought together under the banner of Local Care and Neighbourhood working (facilitated by the SHIPP Local Care Neighbourhood Working Subgroup).</p> <p>Recently the ICB Transformation Board has provided clarity on the work of Local Care and has agreed the scope and leadership. There are two elements, working hand in hand in order to deliver local care:</p> <p>(i) the Delivery of Local Care through neighbourhood approaches (led by Shropshire and Telford and Wrekin Local authorities), and inclusive of:</p> <ul style="list-style-type: none"> • INTs/MDT approaches • person centred care and proactive care delivery • community navigation • community hubs <p>ii) the development of Integrated Local Care pathways, led by Shropshire Community Health Trust, and inclusive of:</p> <ul style="list-style-type: none"> • end to end integrated pathway design across all providers/partners • embedding integration of 'NHS to NHS' services as part of the 'core service offer' for INTs 				

This report covers the first element of Local Care (Neighbourhood) and describes the ShIPP delivery plan, inclusive the transformation work of the Local Authority and the NHS coming together through Local Care Neighbourhood working.

2. Recommendations (**Not required for 'information only' reports**)

- 1) The HWBB note and comment on the progress of ShIPP in 2023/24
- 2) The HWBB approve the ShIPP Strategic Plan for 2024/25
- 3) The HWBB note and comment on the system descriptor pack for Local Care

3. Report

In 2023/24 the Shropshire Integrated Place Partnership (SHIPP) agreed the following delivery plan:

- Delivering an all-age Local Care Programme across communities in Shropshire; improving access to health, care and wellbeing services and community support. This includes:
 - Expanding the current Local Care programme and aligning services across health, care and the voluntary and community sector.
 - Using the Shropshire Integration Model to integrate services where possible, and working in partnership where integration is not possible, to deliver multi-disciplinary approaches in local communities.
 - Unleashing the power of communities and the voluntary and community sector and maximizing their power to support people to maintain their independence and wellbeing at home.
 - Using public sector estate in our communities to best effect, collocating in local communities where possible (see case studies below).
 - Delivering specific elements of the Local Care programme in a collaborative and integrated way, including:
 - All age integration test and learn sites
 - Social prescribing, children and young people, families, and adults
 - Rapid response, including falls response and prevention
 - Virtual ward
 - Respiratory
 - Proactive Prevention
 - Neighbourhoods

SHIPP approved a Local Care Neighbourhood Working Group to draw together key transformation programmes and to work collaboratively to deliver the strategic plan.

What happened in 2023/24?

- Expanded on the CYP & Families Integration to take a test and learn approach, delivering in **Oswestry, North Shrewsbury, Ludlow, Bridgnorth, and Market Drayton**
- Further Expansion of integrated working to develop a Community and Family Hub in **Ludlow** – PID developed for broader workstream; Sout West Primary Care Network moved into the Ludlow Youth Centre building in January 2024, with other services including Early Help joining in May 2024.
- Test and learn hub/ drop in development in **Bishops Castle**, led by Shropshire Community Health Trust Nov/ Dec 2023 – learning to be used for developing monthly drop-ins
- Development of Proactive Prevention in **Bishop's Castle and Ludlow** to connect with hub approach – discussions regarding including the Memory Teams, Voluntary and Community Sector offer, Social Prescribing & other personalised care/ARRS roles, Social Care etc.
- **North Shrewsbury** – transformation of Early Help – including Health Visitor Open Access Clinics (baby weighing) and family drop in at Sunflower House (learning to feed into hub approaches)
- Following success of North Shrewsbury, Open Access clinics have been commissioned across the county.
- **Women's Health Hubs (WHH)** – integration of WHH into community and family hub planning; programme support for the development of WHH.
- **Delivery of Grant fund** – Thriving Community and Family into 10 communities

- **Highley Health and Wellbeing Centre** – Retrofit of the Severn Centre to house the GP Practice and expand the Centre to a Health and Wellbeing Centred. Recommissioned General Practice offer for the community. Additional activity for children and young people.
- Connected integration/ hub approaches into **commissioning intentions** (Wellbeing and Independence re-commissioning).
- Considering **winter planning** and **Shropshire Council demand management** wanting to support the system, focus initially on frailty, including falls. This would support Admission Avoidance and Discharge and delivered by the voluntary and community sector across Shropshire.
 - Additional winter pressure funding saw the expansion of wellbeing and independence contract with the VCSE – to provide additional support in communities.
 - Additional winter pressure funding received for falls response and is being delivered by EMED from November 2023 to March 2024.
 - Social prescribing focus on falls and CVD – significant improvement in referral rates into Elevate falls service and improved joint working with the Falls Service.
- Local Care programme, Rapid Response and Virtual Ward – moved into business as usual.
- Regular workshops to enhance joint working; adoption of the **Prevention Framework**.

Building on the work in 2023/24 a SHIPP/ HWBB workshop provided the insight and ambition for the SHIPP strategic plan for 2024/25, which was approved by SHIPP in May and is detailed below.

SHIPP Strategic Plan for 2024/25

- Develop delegated governance with the ICB, including updating the ToR SHIPP, as well as outcome metrics and reporting on transformation programmes
- Expanding MDT approaches focussed on adults to begin to deliver Integrated Neighbourhood teams in all PCN areas; working on developing a core offer that will be available across Shropshire
- Expand CYP integrated practitioner teams as part of the Integrated Neighbourhood team model to ensure that all corners of the county and all schools are included, inclusive of:
- Trauma informed approaches, Social Prescribing and Carers (underpinned by Person Centred Approaches)
- Multi-disciplinary teams to include Social Care, Public Health Nursing, MPFT (Mental Health in Schools), voluntary and community sector and other partners
- Further develop Community and Family Hubs/ Health and Wellbeing Centres across Shropshire, including Women's Health and Wellbeing Hubs
- Primary Care Networks are supported by Multi-Disciplinary / Integrated Neighbourhood Teams and joint working where appropriate (to be articulated in the core offer)
- Through joint commissioning, establish a robust joint commissioning framework, aligned to Local Care Neighbourhood Working, for the Voluntary and Community Sector – inclusive of VCSE infrastructure and local delivery – working with outputs of the One Shropshire development work
- Development of communication and engagement tools

SHIPP will also ensure that place-based programmes include:

- Coproduction and codesign – as much as is possible, involving the people who use services in transformation, service design and service improvement
- Key elements of One Shropshire and the all-age Prevention Framework and delivery plans
- Safeguarding considerations in the design and development of programmes

SHIPP will have influence and oversight of:

- Implementation of Prevention through Place Based and Transformation Programmes
- Better Care Fund – Prevention, Admission Avoidance and System Flow
- System transformation work
- Carers and carers support services
- Mental Health and Substance Misuse (including RESET)

- Long term condition strategy & health pathways such as Diabetes, CVD, MSK, Phlebotomy
- Frailty and Primary Care
- Developing Diagnostic Centres
- Inspection regimes including SEND and CQC
- Housing and health integrated working – including action plan and workshop outputs
- Shropshire Inequalities Strategy and Ongoing Delivery
- Healthy Weight Strategy and Action Plan and support delivery of the Whole System Approach

A key element of the Neighbourhood working group is to draw together transformation programmes through the ShIPP Local Care Neighbourhood Working subgroup. And a new ToR for this group was approved by ShIPP in May.

Details of the work and developments to deliver the ShIPP Strategic Plan for 2024/25 are highlighted below.

Delivering the 2024/25 ShIPP Strategic Plan

Children, Young People and Families Integration – Integrated Practitioner Teams

The work of the integrated practitioner teams has been developing since June 2022 and consists of practitioners from across public health nursing (health visiting, school nursing, Family Nurse Partnership), midwifery, substance misuse, mental health support teams in schools, Early Help, Children's Social Care, Police, Social Prescribing, Education Inclusion, Safeguarding, Housing. Developing a 'Team of Teams' approach, the practitioner team meet fortnightly face to face, in a community-based venue across Shropshire, with a weekly virtual meeting also taking place. The meetings are action focused with detailed recording of actions to support children and families. By May 2024 the approach was delivering in Oswestry, Shrewsbury, Ludlow, Bridgnorth and Market Drayton.

The approach taken to develop the team, and the site chosen, has been based on a sound methodology, using a mix of evidence base, population health need and action learning/facilitation. A series of indicators and measures are being developed of both qualitative and quantitative measures to support the evaluation of the team's impact and the community collaborative.

A structured approach to the work was first developed by the Oswestry team and consists of a Consultation Panel which was initially implemented May 2023, and was tested and reviewed before developing in the other areas of the county. This approach allows the team to measure the impact for children and families based on evidence following the actions agreed.

The work for 2024/25 is about ensuring that all areas of the county are able to access the integrated practitioner teams, and we set out the work through place-based geographies of North West, North East, Shrewsbury, South East and South West. Additionally, the work and the test and learn approach has become the cornerstone for the development of Community and Family Hubs as well as the fore runner for Integrated Neighbourhood Teams as required by Local Care and the ShIPP Strategic Plan.

Community and Family hubs

As part of the Integrated Team of Teams approach, developing Community and Family Hubs as part of Local Care and the Prevention Framework, aims to address needs of children, families and adults in our communities. The Community and Family Hubs seek to further develop and deliver easier access to help and support for residents in Shropshire through expanding the existing model of place-based working. The work is part of One Shropshire, with a vision of making it easier for people to be happy, healthy and connected in their communities. These Hubs (and spokes) are intended to drive and deliver optimised services in a way that means residents can connect with multiple services in a less complex way and reduces the need for people and families to have to navigate or source support from different providers operating in different locations, which in turn should prevent escalation into complex and acute services.

As an example, in Ludlow the CYP and Families integration work (see below) is giving rise to the development of a hub approach in the Ludlow area. The Youth Centre building is an ideal location for

organisations to come together to work and to connect with the public. Key elements of this hub approach include:

- Working with the SW Primary Care Network who are occupying two rooms in the Youth Centre.
- Work with the Ludlow and Area Community Partnership (VCSE organisation) to develop an open access approach to the hub.
- Developing the Children and Family hub, working with partners, including family drop ins, stay and play, breastfeeding support and set down space for staff.
- Developing Health Visitor Open Access Clinics, once per month.
- Operating adult and children MDTs, including Proactive Care and working together to develop the joint offer.
- Integration panel meet at the centre and partners able to meet at other times at the centre to connect with each other and the public
- Enable (help into work offer) continuing to work from the building, so that work we do can connect people to work support.
- Ensuring the continuity of the Youth offer at the centre.
- Develop Open Access adult health drop ins with Shropshire Community Health Trust.
- Develop appointment base for Adult Social Care.

Following the learning thus far, Community and Family hubs are also being developed in Oswestry, Bridgnorth, Shrewsbury, Market Drayton and Whitchurch. The work including connecting with library services, where it makes sense to do so, as well as NHS partners, Enable, Carers Services and many others.

Test and Learn Drop In to prevent Crisis interventions (Bishop's Castle):

- During a recent meeting with patients / carers of the Bishops Castle community, a local GP and both health and LA providers it became quite clear that patients and all providers were unsure of all the provisions / services available within each of the sectors and that this was a significant factor in patients reaching a crisis point.
- It was therefore agreed to trial a drop type provision at Bishops Castle where patients could attend and seek assistance. For people/ patients where their requirements are more extensive, they will be referred to the monthly MDT forum to be held at Bishops Castle for their case to be discussed and actions agreed and progressed.
- After a test and learn approach to this work, it has been agreed to develop monthly 'open access' clinics that are well publicised and available to the local community (similar to the Health Visiting Open Access Clinics).

Proactive Care Briefing Note

- Proactive Care is an NHS Long Term Plan commitment that aims to provide proactive and personalised health and care to a targeted subset of individuals living with multiple long-term conditions who could benefit most and is delivered through multidisciplinary teams (MDTs) in local communities.
- It is a model of care that is data driven, using risk stratification to identify a target cohort who are experiencing moderate to severe frailty, who experience health inequalities or who use unplanned care for routine care needs. The model utilises a population health management approach to deliver support and interventions in a coordinated way.
- The model is in development in the South West of the County. A Community Care Coordinator has been recruited and information sharing
- The Proactive Care project team are working with South West Shropshire PCN to implement the key elements of the model in a pilot approach on a small scale to understand the impact and benefits of working in this new way.
- The MDT will work from Bishops Castle Community Hospital, beginning in January 2024 with involvement from system partners and providers including SCHAT, Shropshire Council, MPFT, Primary Care and the voluntary and community sector. A full evaluation of the pilot will take place in March to take forward the learnings and determine the system benefits.

Additionally, the Neighbourhood work will endeavour to learn from and connect with other transformation programmes currently developing in Shropshire. This includes the Community Mental Health Transformation and Adult Services Transformation, both described below.

CMH Transformation

Working alongside the Local Care Neighbourhood Group is the transformation of Community Mental Health Services, to ensure that the work is aligning and we are making best use of resources. Lessons learned from the CMHT have been shared with the Local Care Neighbourhood Group and more work is needed to align the MDT approaches.

Adult Services Transformation

Shropshire Council's Adult Services are also transforming services which will align with Neighbourhood working developments. Some information about the transformation programmes is outlined below and more work will be needed to embed in the neighbourhood working arrangements.

- Community reablement offer – soft roll out of a community reablement pilot in the Central area, running alongside hospital discharge reablement service. Offering reablement assessment period with START for new people coming into ASC front door where there is reablement potential identified early, so not just for individuals who have come out of hospital. Aligned with AT, TECH and VCS and OT. So a holistic assessment during an agreed period of time, with focus on optimising the individual utilising all services to ensure they are as independent as possible. This is with the aim of early intervention, prevention the need for funded and ongoing services.
- Front Door – service wide transformation piece to look at managing the demand at the front door and enhancing the front door offer. Online assessment portals, directing people to appropriate services that can support them. Upskilling staff at FPOC to ask the right questions at the right time, link in closer with Shropshire Local and LTL & family hubs, increasing the offer at the hubs, so people of Shropshire can have advice and guidance from multiple agencies at one place (housing, health, ASC, VCS).
- Transport – ASC transformation piece to look at current transport offer, this includes increasing travel training offer, training day centre staff to do this with as many day centre attendees as possible, increasing independence and ability to access community, reducing reliance on paid transport and utilising public transport in a safe way. Linking in with Shropshire Transport Consortium about what they can offer, expanding their voluntary community offer to more places.

Conclusion

There is a huge amount of work developing in this space. The system needs to pay particular attention to bringing the work together, ensuring that we don't duplicate and that we are making best use of resources.

Risk assessment and opportunities appraisal

(NB This will include the following: Risk Management, Human Rights, Equalities, Community, Environmental consequences and other Consultation)

Financial implications

(Any financial implications of note)

Climate Change Appraisal as applicable

Where else has the paper been presented?

System Partnership Boards

Shropshire Integrated Place Partnership

Voluntary Sector

Other

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Cabinet Member (Portfolio Holder) Portfolio holders can be found [here](#) or your organisational lead e.g., Exec lead or Non-Exec/Clinical Lead

Cllr Cecilia Motley – Portfolio Holder for Adult Social Care, Public Health & Communities
Rachel Robinson – Executive Director, Health, Wellbeing and Prevention

Appendices

(Please include as appropriate)

Appendix A – ShIPP Priorities & Strategic Plan 24-25 draft

Appendix B - Local Care and Neighbourhood Working System Descriptor

Appendix A

See Power Point Presentation

Appendix B

Community & Family Hub Highlight Report June 2024

Programme Sponsor	Penny Bason/ Lisa Keslake	Current RAG Status	AMBER
Programme Lead	Charlotte Lucas/ Sam Townsend/ Laura Casey	Previous RAG Status	AMBER
Executive Summary (Key Headlines for the Programme / Project)			
<p>The purpose of this report is to provide a highlight update of the work being taken forward by the ShIPP Neighbourhood Working Subgroup, integrated with Shropshire Council's One Shropshire approach and Women's Health and Wellbeing Hubs.</p> <p><u>Governance</u> ShIPP subgroup ToR agreed at May ShIPP meeting. ShIPP subgroup agreed a move to geographical groups to take forward the work in the South West, South East, Shrewsbury, North West and North East areas. Subgroup will move to monthly. Shropshire Council governance mirrors ShIPP governance for now, to be reviewed in 6 months.</p> <p><u>Neighbourhood Working and Community & Family Hubs Key Points –</u></p> <ul style="list-style-type: none">• South West – Ludlow - Contextual safeguarding meeting held during the integration consultation panel, to discuss concerns raised by a GP surgery and JSNA. Sessions will be developed further by EC & JR alongside the Integrated practitioner teams. Hub at the Youth Centre continues to develop. Joint Integration comms group established to develop cohesive approach. Updates via existing comms channels as a soft comms launch updating on new integration locations and the new referral form. HV open access clinic update distributed including location. Public Health One Shropshire comms distributed. EH website updated to reflect integration changes and webpages now live. <p><u>Culture Change</u> Partnership culture change programme at its inception, working with training developed by Shaping Places, called Ask, Assist, Act and including leadership approaches developed by Shropshire Council and the NHS.</p>			
*Status	GREEN (On Track)	AMBER (Potential Delay, Being Managed)	RED (At Risk, Need Support)

Summary of Progress (last reporting period)

Workstream	Past Month Progress
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<p><u>Neighbourhood Working, including Community & Family Hubs Project</u></p> <p>South West – Ludlow</p>	<p>Ongoing weekly Mobilisation meetings. Erica is progressing with the charity status.</p> <p>Health visitor open access clinics/ Health visitor Drop ins for 0-5s are now being delivered from the hub.</p> <p>Discussion around Ludlow Nutrition Club utilising the space within the Youth Centre.</p> <p>Contextual safeguarding meeting held during the integration consultation panel, to discuss concerns raised by a GP surgery and JSNA, good partnership attendance and concerns shared about the community. These sessions will be developed further by EC & JR alongside the Integrated practitioner teams.</p> <p>ShropCom Drop Ins</p> <ul style="list-style-type: none"> • Posters and communications have been shared locally but a more targeted approach is required – monthly open access • Scoping the feasibility of delivering similar drop-in sessions at Ludlow Youth Centre is being planned with the Southwest Locality Manager. • Patient stories collected for sharing to generate increased usage. Rapid action re Comms to increase uptake, connection made to Community Outreach to improve knowledge and uptake. • Some evidence of a similar scheme being adopted and utilised in Telford by the LA plan to meet to share best practice. • National test sites for this type of service has shown that you do not see impacts on hospital admissions and attendances until up to 6 years later. • <p>Proactive Care</p> <ul style="list-style-type: none"> • Care Coordinator in Place – SW PCN • After delay due Information Governance, IG is now ready • First MDT June, MDTs to take place in Ludlow and Bishop’s Castle <p>Women’s Health & Wellbeing Hubs: Working with South West PCN developing a model that brings together existing general practice activity, commissioned services and community services to develop a hub and spoke model for the south west.</p>
<p>North West Oswestry</p>	<p>On going conversations regarding estate regarding The Centre and the community and family hubs offer.</p> <p>The Centre moving forwards for community transfer and interim arrangements being sought.</p> <p>Health Visiting Drop In Clinics –will confirm delivery date when issue with CAT is resolved and the family hub location is confirmed, hopefully the HV’s will be delivering 1st & 3rd Monday of the month.</p>

North East Market Drayton	Community and Family hub delivery at Raven House Hub time changed to morning delivery to accommodate health visitors. OT room has been sourced for free to deliver the Health Visitor Drop Ins 0-5 – 2 nd & 4 th Tuesday of the month – confirmed start in July. Integration panel continues to operate fortnightly.
North East Whitchurch	04.06.24 – Visioning session held between C&F Hubs and Libraries regarding ways of working together in a potential space in Whitchurch. Libraries are exploring a proposed venue in Whitchurch, following the visioning session other potential venues are being explored to co-locate Libraries and Community & Family hubs.
South East Bridgnorth	Identified that Health Visitor Drop Ins 0-5 in Bridgnorth are being under utilised, open access comms has been developed for all areas of the county and circulated to increase the footfall, in particular in Bridgnorth. This resulted in 17 attendances at the most recent clinic. Adult Social Care operate weekly 1:1 appointment in the library on a Wednesday. Integration continues to operate fortnightly across two sites in South East – Bridgnorth and Cleobury Mortimer.
South East Highley	Working towards first Women’s Health and Wellbeing Hub offer at Highley, to include Health Visitor Drop Ins 0-5 and Sexual Health clinics incorporating existing general practice activity – test day 25.06.24 working toward launch by 31.07.24. 25 th June Chair of NHSE visiting Highley Severn Centre
Central Shropshire North Shrewsbury	Family Hub, integration, and the Health Visitor Drop Ins 0-5 are now well established and have good attendance. Kynaston Road Community Centre has been explored for a spoke, but due the associated cost of room hire this has not progressed currently. External bids are being explored by Early Help and Youth Team managers. Women’s Health Hub – working with Shrewsbury PCN exploring opportunities to develop a model that brings together existing general practice activity, commissioned services and community services to develop a pop-up model across Shrewsbury.
Comms	NHS Comms Lead and LA Comms Lead – developing a comms plan together. Working towards launch date from C&F hubs and Early Help Transformation launch following restructure on 16.07.24. Comms plan - Soft launch of updated comms completed; <ul style="list-style-type: none"> • Open access clinic comms – posters distributed 06.06.24.

	<ul style="list-style-type: none"> • Integration comms sent out via multiple comms channels on 06.06.24- – • Public Health Comms distributed 14.06.24.
Data Working Group	<p>An interactive map / dashboard that captures the data sets held across Public Health and the Local Authority to show the needs of a locality to shape the Community and Family hub locations and offer, is in development.</p> <p>Ongoing fortnightly meetings</p>
Governance	<p>ToR created for the Community & Family Hubs Board (Fortnightly / Monthly) – internal Shropshire Council</p> <p>ToR agreed for the Local Care Neighbourhood Working Group - Geographical locations agreed;</p> <p>Public Health will lead SW & NW – Sam Townsend (Divisional Clinical manager), will be the Project Lead for SW and NW. SW already have regular geographical meetings in operation. NW meetings to be arranged.</p> <p>Shropshire Council will lead NE & SE – Charlotte Lucas – Project Manager. Meetings in the progress of being assembled.</p>
Culture Change	<p>Initial meeting held with OD Consultant Sian Anderson to discuss the Culture Change Project that will run alongside the Hub development.</p> <p>Wider meeting with partners planned for 19.06.24 to look to incorporate Ask, Assist, Act into the C&F hub culture change.</p>
Integration Project Integration Teams	<p>Form has been migrated into EHM, nearly ready to go live.</p> <p>Internal process finalised and agreed.</p> <p>EH website updated to reflect integration changes and webpages now live. Integration practitioner teams and consultation panels Shropshire Council New referral form live and confidentiality agreement in operation.</p> <p>Early Help Locality Managers due to lead the integrated team panel, plan being developed now that new EH structure is in place.</p> <p>Continues to deliver in all 5 locations;</p> <ul style="list-style-type: none"> • North East – Market Drayton - fortnightly • North West – Oswestry - weekly • Central Shropshire – Shropshire - fortnightly • South East – Bridgnorth / Cleobury Mortimer - fortnightly • South West – Ludlow - fortnightly

Key Milestones and Activity (next reporting period)

Workstream	Planned Activity	Date
Whitchurch	Explore alternative options for the co-location of libraries and the Community & Family hub to develop a new way of working.	TBD
Ludlow	Plans in development regarding Women's Health & Wellbeing Hub to include sexual health outreach and pre-conception care with links to Community Pharmacy and existing general practice activity.	WHH by September
Bridgnorth	Floors to be laid to allow for Health Visitor Drop Ins 0-5 (May) Sexual health clinics (starting June/July) Plans in development regarding women's health hub	31.05.24 31.07.24
Highley	Plans in development regarding Women's Health & Wellbeing Hub work including Sexual Health outreach, HV Open Access, Community Midwifery linked with existing general practice activity and commissioned services.	July 2024
Oswestry	Finalise delivery point for the family hub to include the Health Visitor Drop Ins 0-5 in Oswestry.	14.06.24
Integration	Early Help facilitation of one panel in each area asap and all panels by end of July. Plans in place for full Council area coverage	31.07.24
Comms		16.07.24
Core Offer	Development of the core offer for the Community & Family Hub. Conversations with Community Midwives regarding delivery from the Community & Family hub space across the county.	28.06.24
Governance	Geographical groups established – NE, NW & SE and governance in place. Project master document to be updated once governance agreed.	17.07.24
Culture Change	Ask, Assist, Act meeting arranged for 19.06.24. Action plan to be developed regarding implementation.	19.06.24

